

## **Mechanics of Perinatal Care Policies, Programs, and Quality Improvement Initiatives: Influencing Life Course Trajectories**

**Satellite Conference and Live Webcast  
Thursday, January 31, 2013  
10:00 – 11:30 a.m. Central Time**

**Produced by the Alabama Department of Public Health  
Video Communications and Distance Learning Division**

## **Faculty**

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Department of Community and  
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College of Public Health**

## **Presentation Objectives**

- Describe appropriate metrics for evaluating perinatal policies and programs
- Discuss quality improvement practices in perinatal programs and provide examples

## **Presentation Objectives**

- Discuss the roles of public health, clinical care, and health care systems in promoting perinatal quality improvement
- Summarize how perinatal policies and practice can have major influences on Life Course Trajectories

## **Leading Perinatal Health Outcomes**

- Infant mortality
- Low birth weight – LBW
  - <2,500 or <1,500 g
- Preterm delivery
  - <37, <32, or <28 weeks
- Small for gestational age – SGA
  - <10% or 5%

## **Current Examples**

- Healthy People 2020 Objective
  - 6.0 infant deaths per 1,000 live births
- HRSA's Title V Block Grant measures
- HRSA's Federal Healthy Start program mandate

### **Current Examples**

- **ASTHO Challenge**
  - Reduce preterm births by 8% by 2014
- **HRSA's COIN to Reduce Infant Mortality**
  - Reduce infant mortality in 13 southern states

### **Current Examples**

- **ACOG's ReVITALize Obstetric Data Definitions**

### **Notable Strengths of Leading Public Health Indicators**

- **Highlight major health inequities**
- **Internationally recognized and valued maternal and child health measures**
- **Leading indicators that summarize multiple factors, causes, and outcomes**

### **Notable Strengths of Leading Public Health Indicators**

- **Data / measures are available at multiple levels:**
  - **Community, state, U.S., and internationally**
- **A recognized focus of interventions and prevention strategies worldwide**

### **Program and Policy Metric Concerns of Leading Public Health Indicators**

- **Complex health and social-related outcomes**
  - **Difficult for one program to have impact by itself**
  - **Difficult to assure the impact is a program effect**

### **Program and Policy Metric Concerns of Leading Public Health Indicators**

- **Few public health programs have demonstrated a consistent population impact on these outcomes**
- **Changes occur slowly and small in magnitude**

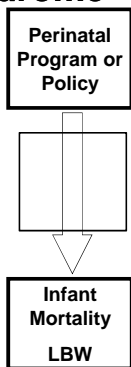
### Program and Policy Metric Concerns of Leading Public Health Indicators

- Some outcomes, such as infant mortality and very low birth weight, are rare events

### Complex Health and Social Outcomes

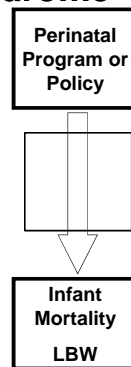
- Biological
  - Genetic
  - Epigenetic
  - Environmental
  - Infectious
  - Social
  - Health Care
  - Behavioral
  - Economic
  - Cultural
- ➔
- Infant Mortality
  - LBW
  - Preterm Delivery
  - SGA

### “Black Box Syndrome”

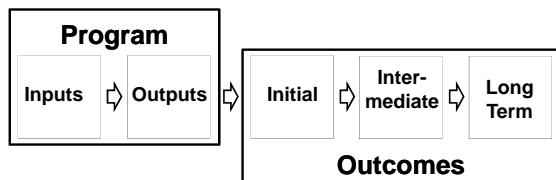


### “Black Box Syndrome”

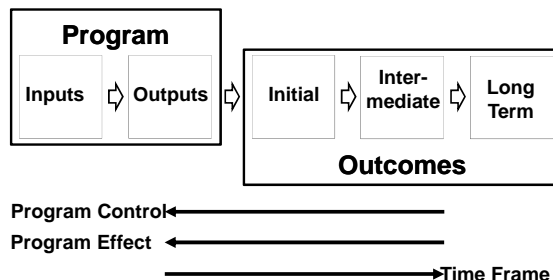
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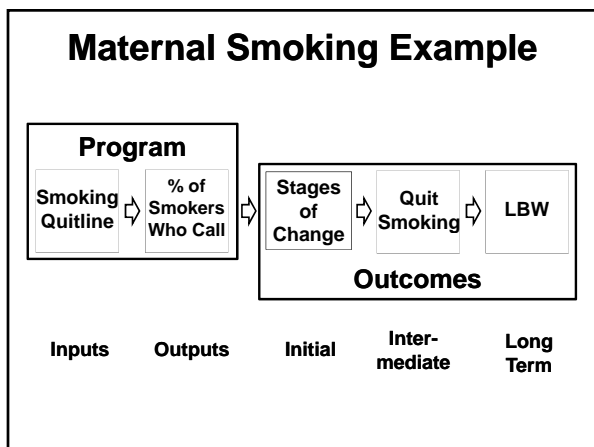
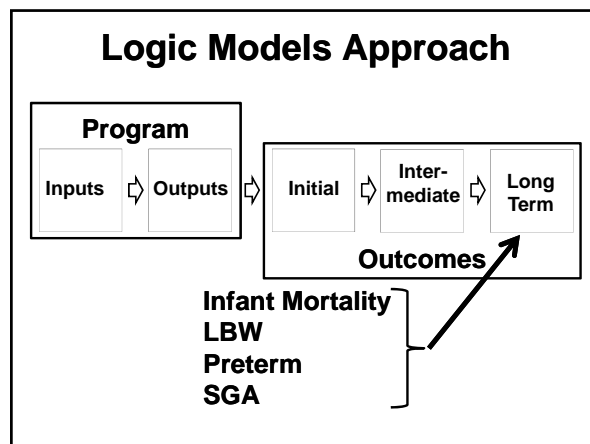
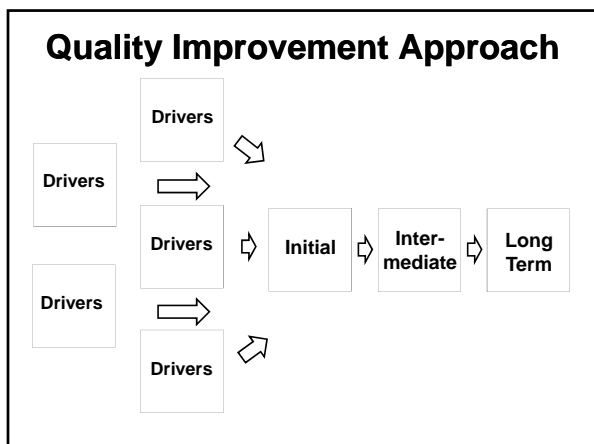


### Logic Models Approach



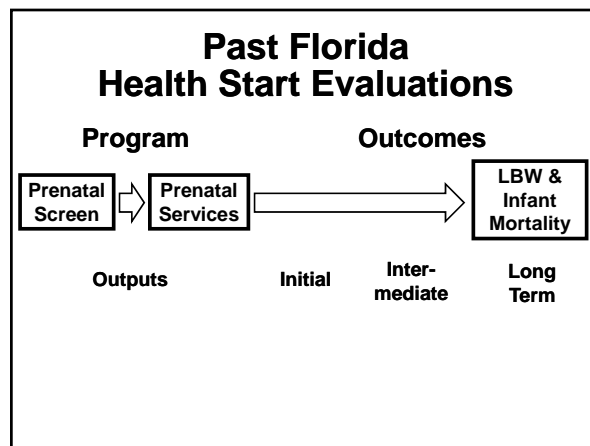
### Logic Models Approach

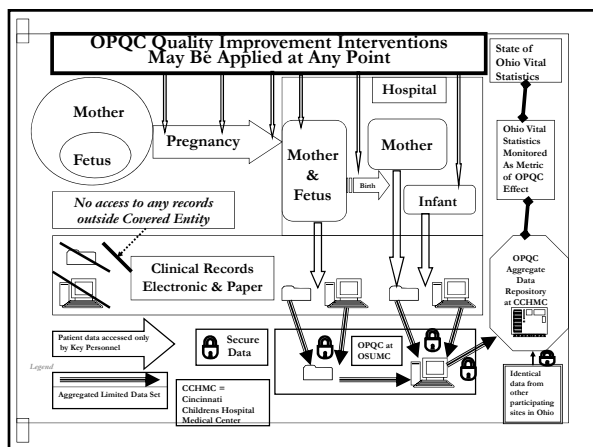
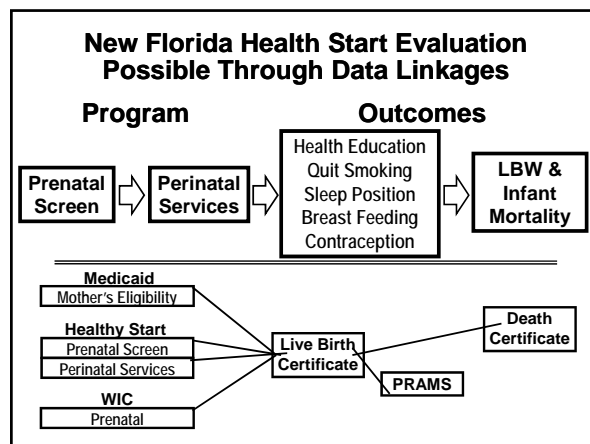
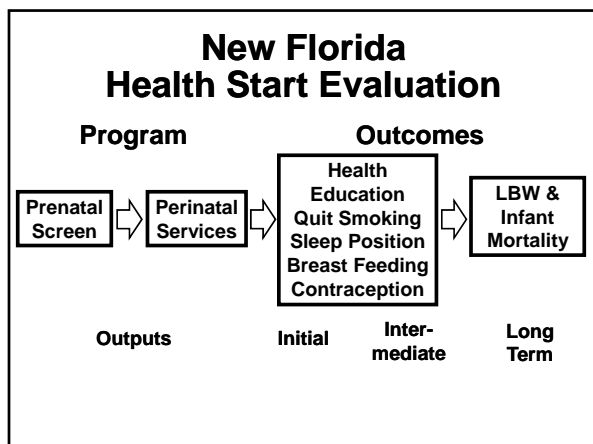




- ### Advantages and Challenges
- **Advantages**
    - Uncovers “the black box”
    - Explains program or policy theory of effect
    - Shows where the effect occurs / doesn't
    - Gives quicker results in higher frequencies

- ### Advantages and Challenges
- **Disadvantages**
    - Difficult to identify theory of effect
    - Difficult to measure earlier effects





- ### Criteria for Selecting a Project
- Documented outcome variation
  - Solid evidence for intervention
  - Clinician enthusiasm
  - Interventions feasible to implement
  - Successful improvement demonstrated elsewhere
  - Population impact

- ### Birth of FPQC 2010
- MOD Grant provides catalyst
  - Decision to be multidisciplinary and center on both mother and newborn
  - Decision to make Chiles Center at the USF College of Public Health a focus point to work with academics and community on real time solutions

- ### Birth of FPQC 2010
- Decision to make first project “Elimination of Non-Medically Indicated Births <=39 weeks of Gestation”
  - Clearly a project “right time and right place”
  - Rest is history being presented

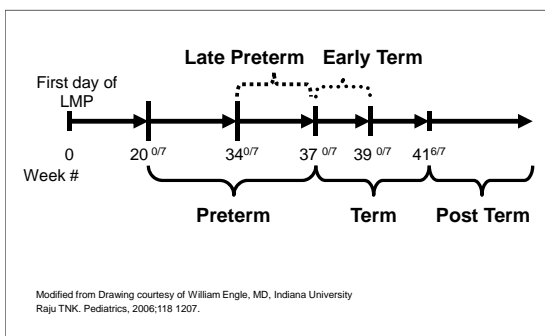
### FPQC Goals

- Engage perinatal health care stakeholders in the design, implementation, and evaluation of a data-driven process for value-added, cost-effective perinatal health quality improvement efforts

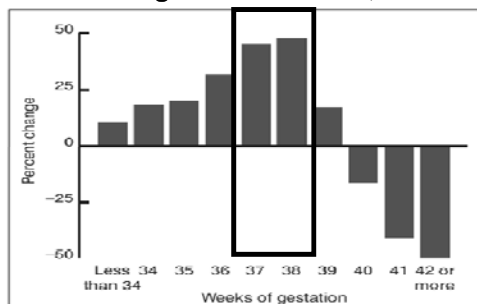
### FPQC Goals

- Build and sustain consensus, awareness, and support across the state regarding the value and benefits of participation in the FPQC
- Acquire the financial resources necessary for the ongoing development and sustainment of the FPQC

### Terminology

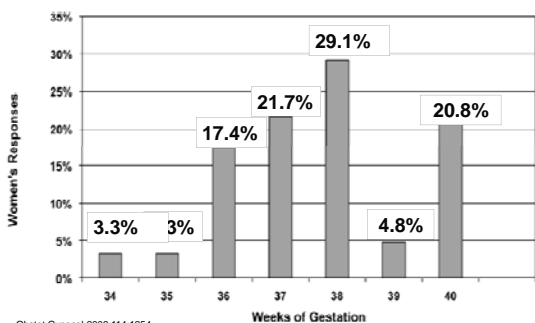


### Change in Distribution of Births by Gestational Age: United States, 1990-2006

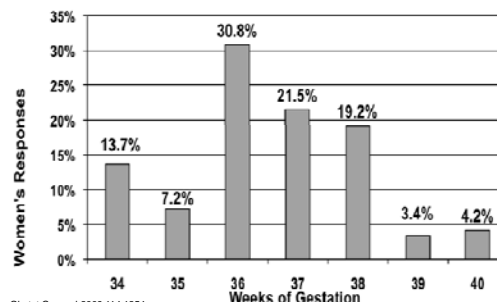


Martin JA, Hamilton BE, Sutton PD, Ventura SJ, et al. Births: Final data for 2006. National vital statistics reports; vol 57 no 7. Hyattsville, MD: National Center for Health Statistics, 2009.

### The Gestational Age that Women Considered a Baby to be Full Term



### The Gestational Age that Women Considered it Safe to Deliver



### Complications of Non-medically Indicated (Elective) Deliveries Between 37 and 39 Weeks

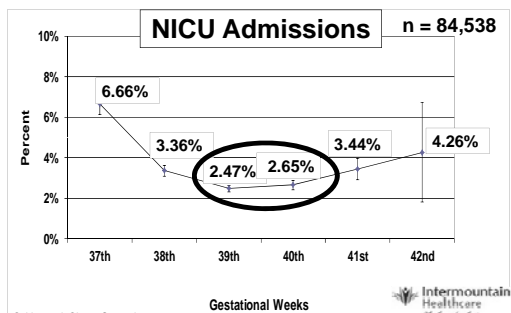
- Increased NICU admissions
- Increased transient tachypnea of the newborn (TTN)
- Increased respiratory distress syndrome (RDS)
- Increased ventilator support

### Complications of Non-medically Indicated (Elective) Deliveries Between 37 and 39 Weeks

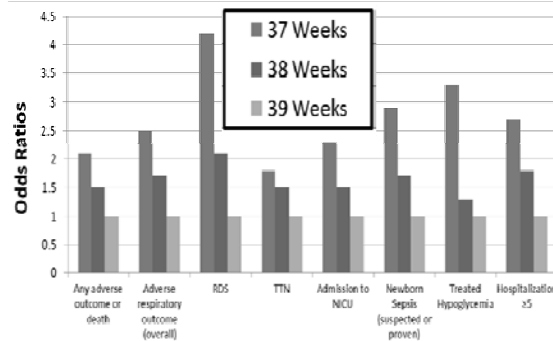
- Increased suspected or proven sepsis
- Increased newborn feeding problems and other transition issues

— See Toolkit for more data and full list of citations;  
Clark 2009, Madar 1999, Morrison 1995, Sutton 2001, Hook 1997

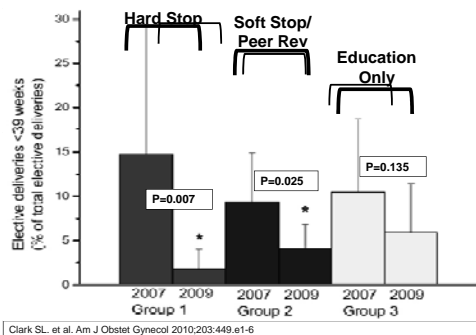
### NICU Admissions By Weeks Gestation Deliveries Without Complications, 2000-03



### Adverse Neonatal Outcomes According to Completed Week of Gestation at Delivery



### HCA Trial of 3 Approaches for Reduction of Elective Deliveries



### Increased Infant Mortality (birth to 1 year) for Babies Born at 37 / 38 wks Gestation Compared to 39 wks or Greater

Study	Relative Risk compared to 39 wks	Absolute Increase per 1,000 births
Zhang (2009) <sup>1</sup> (US cohort, 1995-2001)	37 wk: 1.75 38 wk: 1.25	37 wk: 1.0 38 wk: 0.3
Donovan (2010) <sup>2</sup> (Ohio 2003-2005)	37 wk: 1.9 38 wk: 1.4	37 wk: 1.8 38 wk: 0.8
Reddy (NICHD)(2011) <sup>3</sup> (NCHS US 1995-2001)	37 wk: 1.9 38 wk: 1.4	37 wk: 2.0 38 wk: 0.5
Altman (2012) <sup>4</sup> (Sweden 1983-2006)	37 wk: 2.1 38 wk: 1.4	37 wk: 1.6 38 wk: 0.5

<sup>1</sup>J Pediatr 2009;154:358-62; <sup>2</sup>Am J ObstetGynecol 2010;203:58; <sup>3</sup>Obstet Gynecol 2011;117:1279-87; <sup>4</sup>BMJ Open 2012;2:e001152

**Increased Infant Mortality (birth to 1 year)  
for Babies Born at 37 / 38 wks Gestation  
Compared to 39 wks or Greater**

- Results are quite consistent and show higher rates of observed infant mortality at 37 / 38 weeks than predicted for fetal mortality

**Cerebral Palsy Among Term  
and Post-term Births: NEW**

- Norwegian birth cohort of 1,682,441 singleton term births without congenital anomalies
- Followed for a minimum of 4 years (maximum of 20 years) with identified cerebral palsy in the National Health Insurance Registry

**Cerebral Palsy among Term  
and Post-term Births: NEW**

- Found that cerebral palsy is 2.3 times higher at 37 weeks and 1.5 times higher at 38 weeks than at 39 - 41 weeks

— Moster et al. JAMA 2010;304:976-982.

**CHIPRA Category E  
First Maternal Plan**

- Used available data to select specific pilot and other projects to undertake to improve maternal perinatal care

**CHIPRA Category E  
First Maternal Plan**

- Conducted a first project using the Plan-Do-Study-Act method, including measuring its impact on mothers / families using the March of Dimes / CMQCC Tool Kit in 6 hospitals, (January 1, 2011 to December 31, 2011) using a web portal and direct input of data

**CHIPRA Category E  
First Maternal Plan**

- Repeat the process using other advocates to select future projects and sites as funding permits
- Develop a “value-added” econometric proposal



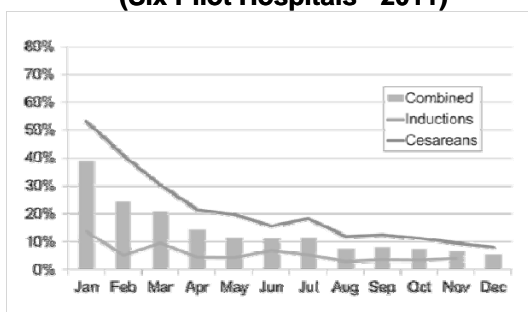
### Methods

- **Restricted live births to:**
  - Singleton
  - Florida residents
  - Term (37 weeks or more)
  - No medical conditions prior to or during pregnancy

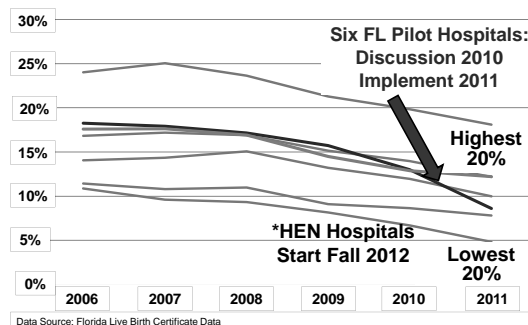
### Methods

- **Non-medically indicated:**
  - Induction or cesarean
  - No labor
  - 37 or 38 weeks gestation
  - No joint commission indications

**Florida Big 5: Reduction of NMI Deliveries <39 Weeks Gestation by Delivery Type (Six Pilot Hospitals - 2011)**



**Percent of NMI Single Live Births <39 Wks Among Term Births for Florida Hospitals by Quintile**



### Lessons Learned

- **Need for hospital policy**
- **Need for consensus scheduling guidelines**
- **Implement “Hard Stop” process**
- **Empower the Nurses and Labor and Delivery team / support**
- **Administrative overt support**

### Lessons Learned

- **Continuous data collection is superior in quality to intermittent assessment**
  - Designate a “Key” person invested in project, train, access network to share

### Lessons Learned

- Implement patient education in hospital and outreach to physician offices and community
- Market achievements!

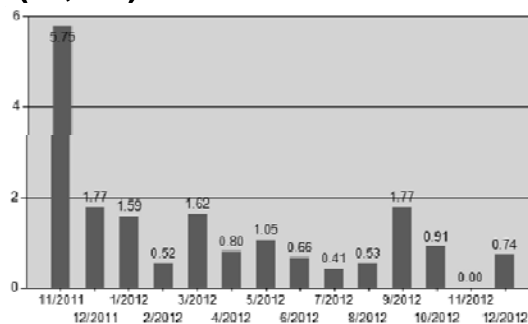
### Challenges

- Engaging hospitals and payers
  - Develop strategies and tactics
- Need to develop economic impact statements
  - Value added to QI projects
- Need to enhance birth registry in order to collect QI perinatal data at point of service with rapid feedback

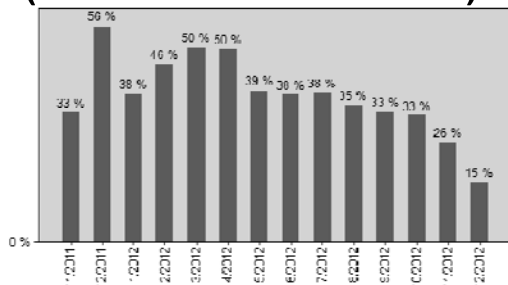
### Challenges

- Interfaces to be developed with HIE and EHR to provide input of data and support clinical relevance
- Opportunity to provide input to payer policy development and safety incorporation in practice
- Repeat the collaborative process to select future projects as funding permits

**FL NCABSI / 1,000 Line Days (51,859) 11/01/2011 to 12/31/2012**

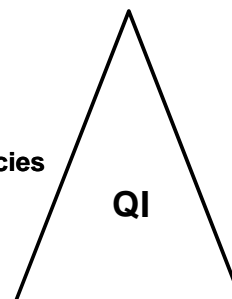


**Percentage of Babies with Lines Continued After 120 ml/kg Enteral (Florida 11/1/2011 to 12/31/2012)**



### Promoting Perinatal Quality Improvement

- Clinical Care
  - Direction
  - Education
  - Guidelines / Policies
  - QI Management
  - Data



### Promoting Perinatal Quality Improvement

- Clinical Care
- Health Care Systems/Plans
  - Leadership
  - Support
  - Rewards
  - Requirements
  - Resources



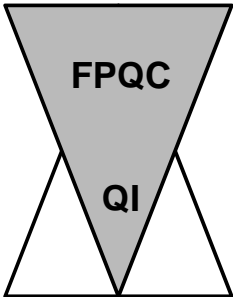
### Promoting Perinatal Quality Improvement

- Clinical Care
- Health Care Systems/Plans
- Public Health
  - Population-focus
  - Accountability
  - Authority
  - Resources
  - Data/measures




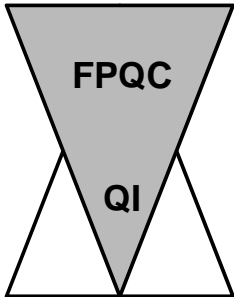
### Promoting Perinatal Quality Improvement

- Clinical Care
- Health Care Systems/Plans
- Public Health
- State Collaborative



### Promoting Perinatal Quality Improvement

- Clinical Care
- Health Care Systems/Plans
- Public Health
- State Collaborative

### Examples

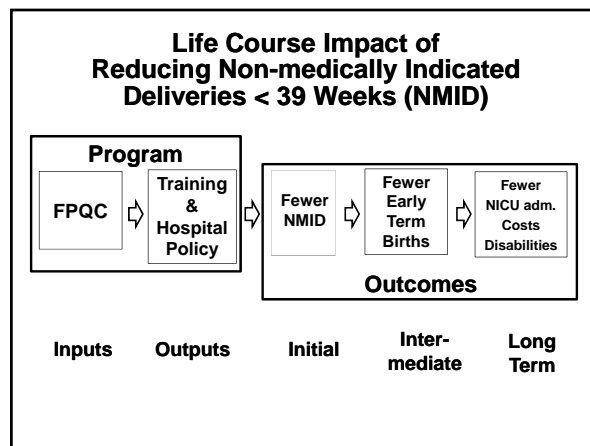
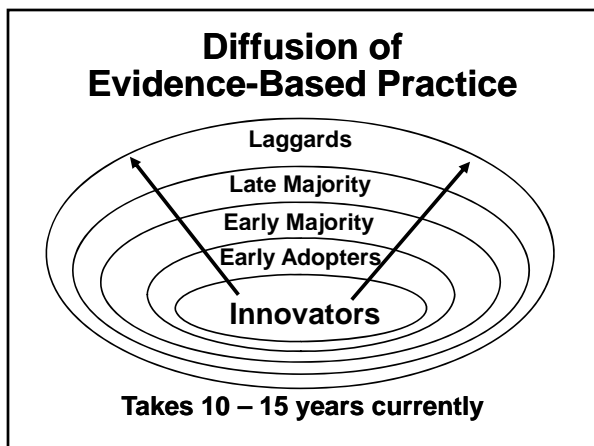
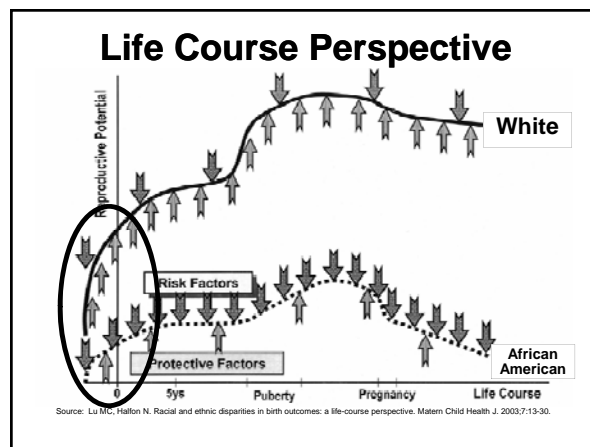
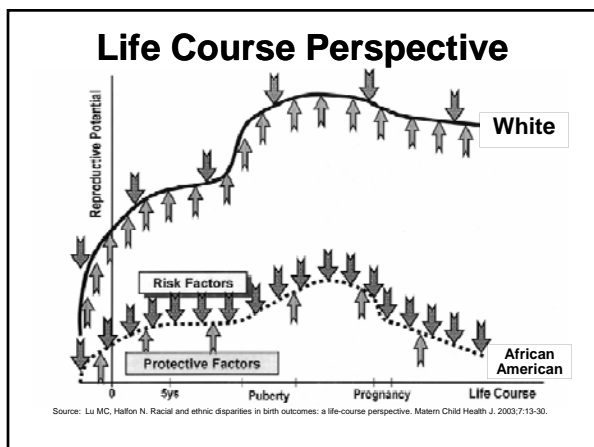
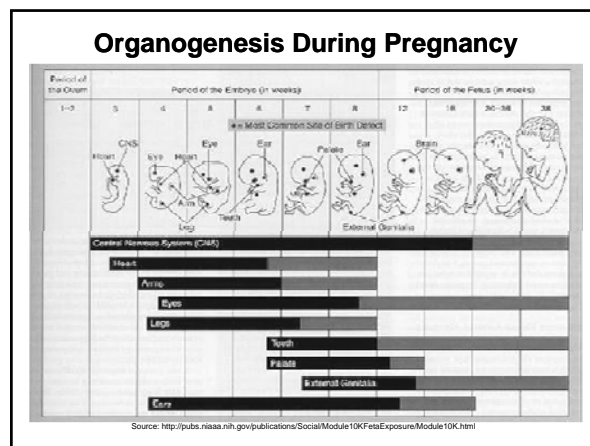
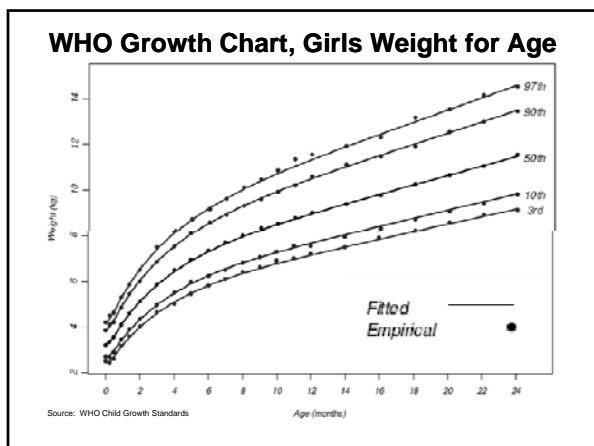
- Starting Florida Perinatal Quality Collaborative (FPQC)
- Promoting Non-Medically Indicated Deliveries <39 Weeks
- Studying “Right Place Right Time”

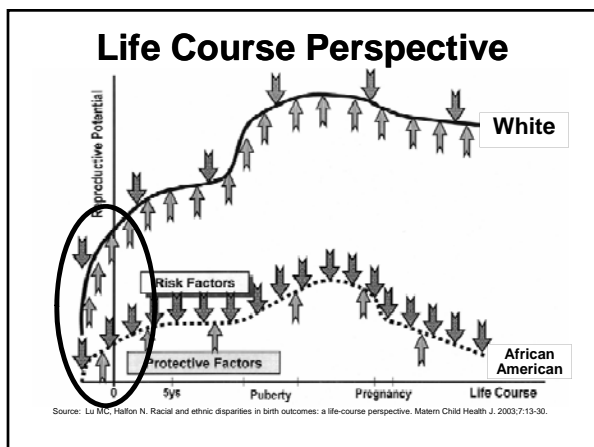
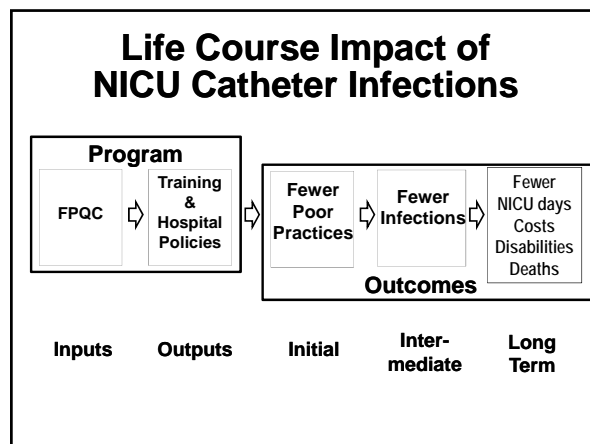
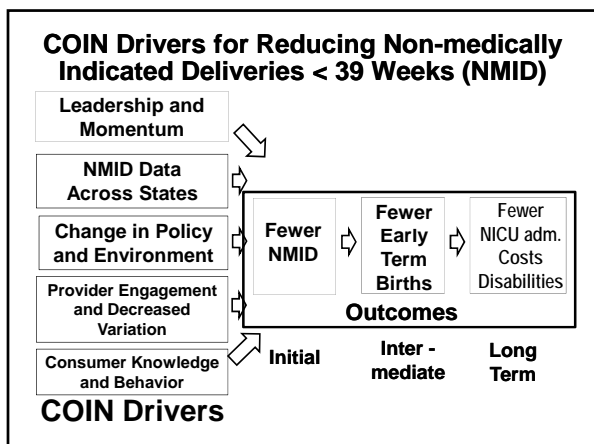
### WHO Child Growth Standards

Length/height-for-age, weight-for-age, weight-for-length, weight-for-height and body mass index-for-age

#### Methods and Development





- ### Presentation Summary
- State Perinatal Quality Collaboratives require all of the partners to be effective
    - Clinical care, health care systems / plans, public health and more
  - State Collaboratives can speed up the dissemination of evidence-based perinatal care practices

- ### Presentation Summary
- State Collaboratives can impact initial, intermediate, and long term perinatal outcomes
  - Preventing these risk factors, outcomes and / or their manifestations can alter the early life course trajectories