#### Health Education Lessons Learned from Hurricane Katrina



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24th National Conference on Health Promotion and Health Education Linda E. Forys, EdM, CHES

#### Overview

- Health Educator's Role
- Crisis and Emergency Risk Communication Plan (CERCP)
  - HCPHES Public Information Officer Team (PIOT)
- The "Awakening Moment"
- Incident Command Highlights
  - Joint Information Center
  - Medical Branch / HCPHES Team
- Lessons Learned

### Health Educator's Role Preparedness, Response and Recovery

# HCPHES Incident Command System NCPHES Incident Command NCPHES Incident Command Safety Officer PIO PIO PIOT ADMINISTRATION/FINANCE

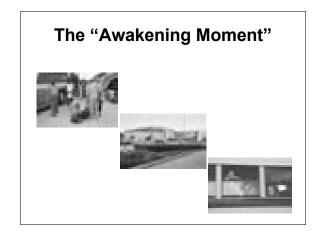
#### HCPHES Crisis and Emergency Risk Communication Plan (CERCP)

- Educate, inform and protect residents from potential or further exposure to extreme public health risks.
- Recommend and promote public health actions to the public.

#### HCPHES Crisis and Emergency Risk Communication Plan (CERCP)

- Instill and maintain the public confidence by providing accurate and rapid information.
- Provide a tool that assist in providing consistent messages among responding agencies.

# 



#### Houston/Harris County, Texas



#### Houston/Harris County, Texas

- 3rd most populous county in U.S., population 3.6 million
- 4th largest city with a population of 2.0 million
- Home of the Texas Medical Center, largest in the world

#### The "Awakening Moment"

- 31 August 2005, Harris County Judge Eckels' received a call from the Texas Governor Rick Perry's office.
- Dr. Palacio, Executive Director, Harris County Public Health & Environmental Services was contacted.



#### The "Awakening Moment"

 Hurricane Katrina evacuees arrived at Reliant Astrodome in less than 24 hours.

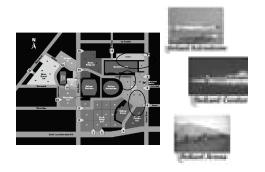




#### The "Awakening Moment"

- Reliant Park and George R. Brown Convention Center were used as shelters from August 31, 2005 to September 20, 2005.
- The Reliant Park was temporary named Reliant City and given its own zip code, 77230.
- Additional other shelters were used throughout the City of Houston – Harris County.

#### The "Awakening Moment"



#### **Incident Command**





#### **Multiagency Coordination System**

(Federal, State, Local and Nongovernmental Agencies)

#### Local

- Harris County and City of Houston
   Offices of Emergency Management
- Harris County and City of Houston departments of health
- Houston Police Department
- Harris County Sheriff's Office
- Houston Fire Department
- Harris County Fire Marshal
- Harris County Hospital District

#### **Multiagency Coordination System**

(Federal, State, Local and Nongovernmental Agencies)

#### •Local

- Mental Health and Mental Retardation Authority of Harris County
- The Children's Assessment Center
- Baylor College of Medicine
- University of Texas Health Science
   Center at Houston
- Southeast Texas Trauma Regional Advisory Council

#### Multiagency Coordination System

(Federal, State, Local and Nongovernmental Agencies)

#### Local

- Disaster Medical Unified Command (DMUC)
- Harris County Department of Education
- Harris County Housing Authority
- Harris County/Houston Disaster
   Animal Taskforce
- Other

#### **Multiagency Coordination System**

(Federal, State, Local and Nongovernmental Agencies)

Incident Command

- State
  - Texas Department of Emergency Management
  - Texas Department of State Health Services
  - Texas National Guard
  - Other

#### **Multiagency Coordination System**

(Federal, State, Local and Nongovernmental Agencies)

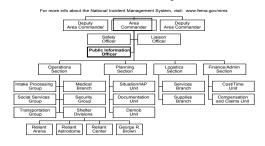
- •Federal and other national partners
- -United States Coast Guard
- -Federal Emergency Management Agency
- -Department of Health & Human Services
- -U.S. Public Health Service

#### **Multiagency Coordination System**

(Federal, State, Local and Nongovernmental Agencies)

- •Federal and other national partners
- -Centers for Disease Control and Prevention (CDC)
- -American Red Cross
- -Salvation Army
- -United Way
- -Other

#### NIMS Incident Management Command System Reliant City



#### Joint Information Center









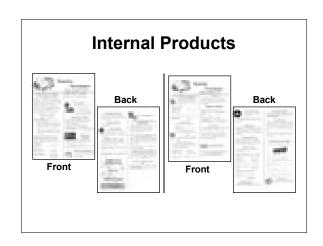
# Joint Information Center Public Information Officer Medical PIO Media Consultant Asst. PIO Asst. PIO External Webmaster (www.hdjic.org) Media Montporing Phone Bank Coordinator Coordinator Coordinator Coordinator

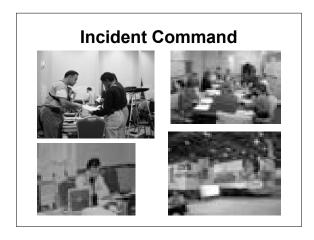
Phone Bank Volunteers Media Escort Volunteers

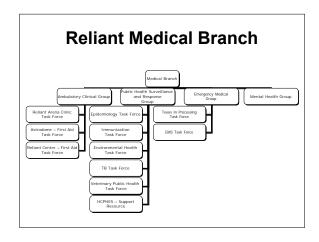
Media Monitorii Volunteers

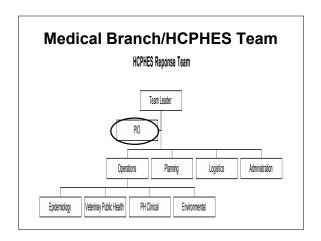
Public Media Internal

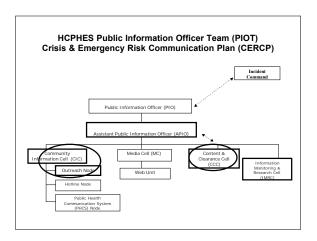












Public Information Officer Team (PIOT) (Development and Distribution of Health Messages /Campaign)

 SITUATION: September 2, 2005: substantial number of adults and children with symptoms of diarrhea and/or vomiting.

#### **Public Information Officer Team (PIOT)**

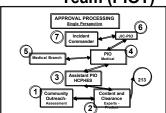
(Development and Distribution of Health Messages /Campaign)

- Assessment: health messages need and approach
  - Facilities
  - Population
  - Environmental
  - Epidemiology
  - Priority groups
- Develop/Distribute
- Collaboration with CDC
- · Work within the "chain of command"

Public Information Officer Team (PIOT) (Development and Distribution of Health Messages /Campaign)

- Needs addressed
- Message tailored for use: general, food area, bathroom, volunteers, etc.
- Message approval process
- Production and distribution of materials

## Public Information Officer Team (PIOT)



(Message Approval Process)

Public Information Officer Team (PIOT) (Development and Distribution of Health Messages /Campaign)





Banners, Flyers/Posters, Table Tents Volunteer Cards, Katrina Newsletter Public Information Officer Team (PIOT) (Development and Distribution of Health Messages /Campaign)

Hepatitis A can make You VERY SICK.

Are you...

Over 2 years old?
Living in a shelter?
Been exposed to flood waters?
Get Vaccinated Today.
Go to the Immunization Clinic.
Protect Yourself.
Protect Your Children.



Banners, Flyers/Posters, Table Tents Volunteer Cards, Katrina Newsletter

#### Successes

- Assessment
  - Assessed the various communication modes in relations to Reliant City residents (Katrina Evacuees)
  - Rapid assessment of message

#### Successes

- Development of message
  - media tracking form; matrix for tracking and approval
  - Developed tools to address the needs of evacuees
  - Created in a relatively short period of time
  - "Branding" of material
  - Health educators used skills

#### Successes

- Dissemination
  - Developed and distributed the Katrina Newsletters, flyers, and Reliant Directory
  - Able to use resources at Reliant and volunteers
  - Messages used at shelters in the community
  - Hand sanitizers available to reinforce message

#### **Successes**

- Collaboration
  - JIC sending "consistent messages" of one voice to the Reliant City residents, media and the public.
  - HCPHES Team
  - Centers for Disease Control and Prevention (CDC)

#### **Challenges**

- Staffing
  - Long hours and limited staff
  - Staffing responsibilities
- Approval
  - Approval of messages chain of command

#### **Challenges**

- Communication
  - Between levels of the PIOT
  - Overwhelming the Reliant City residents with "too" much print and outdated information

#### Challenges

- Development/Distribution of messages
  - Timely assessment of health messages and need
  - Design/production of material and proposals
  - Distribution of and replenishing signs and hand sanitizers
  - Limited access to specific software
  - Identifying literacy levels

#### Recommendations

- Communication
  - Designate a PIO Liaison to report updates between the JIC and HCPHES Assistant PIO
  - Designate set times for PIOT updates

#### Recommendations

- Crisis and Emergency Risk Communication Plan (CERCP)
  - Templates for specific print materials (newsletters and flyers)
  - Include Product Tracking Matrix
  - Develop guidelines for: Content and Clearance and Outreach
    - Design of health message
    - Rapid assessments
    - Software
    - Volunteers

#### Recommendations

- Training
  - Orient and conduct exercises
  - Cross-train health educators on PIO support roles (visa versa)
  - Design of material and software
  - Orientate/involve key staff in development of guidelines
- Conduct Assessments Early
- "Person"- power
  - Anticipate expansion of PIOT
  - Delegate responsibility to staff
  - · Identify "back-up"